



# HORIZON EUROPE

## THE EU RESEARCH & INNOVATION PROGRAMME

2021 – 2027

**MINA STAREVA**

Head of sector – Gender Equality  
D4 – Democracy & European Values  
DG Research & Innovation

**Horizon Europe - Gender Equality  
Plans Info Day**

25 October 2021

Research and  
Innovation



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HORIZON EUROPE

# Policy and legal context



# von der Leyen priority: Fostering a “Union of Equality”

- **Gender-balanced College** of Commissioners
- Target of **50% women managers** at all levels by 2024
- **Commissioner for Equality** (Helena Dalli) + **Task Force for Equality: equality mainstream**
- **[Communication on ‘A Union of Equality: Gender Equality Strategy 2020-2025’](#)** (05/03/2020)
  - R&I and Horizon Europe are explicitly addressed, with new measures announced, including:
    - The possibility to **require a gender equality plan** from applicants
    - Initiatives to **increase the number of women-led technology start-ups (EIC)**
    - **Funding for gender and intersectional research** will also be made available
- 5 more strategies adopted:
  - [EU Anti-racism Action Plan 2020-2025](#) (18/09/2020)
  - [EU Roma strategic framework for equality, inclusion and participation](#) (07/10/2020)
  - [LGBTIQ Equality Strategy 2020-2025](#) (12/11/2020)
  - [Gender Action Plan III – a priority of EU external action](#) (25/11/2020)
  - [Strategy for the Rights of Persons with Disabilities 2021-2030](#) (03/03/2021)
- **Upcoming:** Legislative initiative on **gender based violence**

# Policy and funding context

- **Gender equality through institutional change: a priority of the European Research Area, and the Framework Programmes**

Support to the implementation of Gender Equality Plans (GEPs) in research organisations, higher education establishments and public bodies for over a decade: through FP7 and Horizon 2020, over 200 organisations supported through 30 GEP-implementing projects, plus additional initiatives including guidance, trainings and communities of practice on GEPs

# Horizon 2020-SwafS Gender Projects



RPOs and RFOs - Partners at a starting stage - Professional associations – Link with national level

Support from the highest management level

Explain role of middle management

Make use of the GEAR Tool (2016)

GEP projects

GENERA  
LIBRA  
PLOTINA

SAGE  
EQUAL-IST  
Baltic Gender

TARGET  
GEECCO

CHANGE  
SUPERA  
R-I PEERS

Gender-SMART  
GEARING-ROLES  
SPEAR

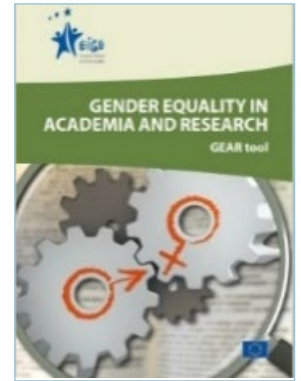
CALIPER  
LeTSGEPs  
EQUAL4EUROPE  
TARGETED-MPI

RESET  
ATHENA  
MINDtheGEPs



EC  
GEP Cluster event  
(28 Feb 2018)

EC  
GEP Workshop  
(4 March 2020)



The **GEAR tool** with step-by-step guidance on setting up and implementing GEPs is currently **being updated**

# IL participation in Horizon 2020 – SwafS

Project	Participant
HYPATIA	BLOOMFIELD SCIENCE MUSEUM JERUSALEM (BSMJ)
GENDER NET PLUS	MINISTRY OF SCIENCE, TECHNOLOGY AND SPACE
CHANGE (GEP)	BEIT BERL COLLEGE
R-I PEERS (GEP)	MIGAL GALILEE RESEARCH INSTITUTE LTD
EQUALS-EU	UNIVERSITY OF HAIFA

# Communication on « A new ERA for Research and Innovation » (adopted 30 September 2020)



## Deepening the ERA: Gender Equality to strengthen the European R&I potential

- Persisting gender inequalities in European R&I systems hinder the European Research Area's potential: under-representation of women in STEM, only 24% in top academic positions, under 10% among patent holders, gender-based violence, and low level of integration of sex/gender analysis in R&I content
- Need to address **inclusiveness**: with **intersecting social categories** (e.g. ethnicity, sexual orientation, disability), involving **private/innovation** sector, and ensuring **geographical inclusiveness**

The Commission will:

12. Propose as of 2021, in line with the Horizon Europe programme objectives, the development of **inclusive gender equality plans** with Member States and stakeholders in order to promote EU gender equality in R&I

# She Figures 2021 (preliminary data)

	(EU-27) 	
PhD women graduates	48.1 %	53.1 %
PhD women graduates Engineering, manufacturing and construction	29.4 %	36.6 %
Women in grade A positions	26.2 %	19.4 %
Women Heads of institutions in HES	23.6 %	21.6 %
Women board leaders	24.5 %	26.1 %
Women board members	31.1 %	27 %



# Council Conclusions on the new ERA

- [Council Conclusions on the New European Research Area](#) (adopted on 1 December 2020)

*CALLS on the Commission and Member States to agree on priority actions as part of an ERA policy agenda in 2021, including on actions in the following domains:*

## *ii. Gender Equality:*

*RECALLS with great concern that there continues to be a major gender imbalance preventing Europe from using the full potential of its R&I system aiming for excellence,*

*and CALLS on the Commission and Member States for a **renewed focus on gender equality and mainstreaming, including through the instrument of gender equality plans and the integration of the gender dimension into R&I content.***

*INVITES Member States and research funding organisations to **advance measures to ensure that allocation of research funding is not affected by gender bias.***

- **Commission's proposal for a Council Recommendation on a [Pact for R&I in Europe](#) (16 July 2021) sets gender equality and inclusiveness as principles and values of the ERA**

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HORIZON EUROPE

# Gender Equality



# Gender equality: a strengthened crosscutting priority in Horizon Europe

- **Article 7(6) and Recital 53** of [Framework Regulation](#)
- **Articles 2(2)(e) and 6(3)(e)** of the [Specific Programme](#)



Gender Equality Plan: **Eligibility Criterion**



Integration of the gender dimension: **Award Criteria**



Gender balance: **Ranking Criteria**

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HORIZON EUROPE ELIGIBILITY CRITERION

# Gender Equality Plans





# Eligibility Criterion

## Gender Equality Plan (applicable from 2022 onwards)

Participants (as Beneficiaries and Affiliated Entities) that are **public bodies, research organisations or higher education institutions**\* established in a Member State or Associated Country **must have a gender equality plan** in place, fulfilling **mandatory process-related requirements**

- A self-declaration will be requested at proposal stage (for all categories of participants)
- Included in the entity validation process (based on self-declaration)

\* Private-for-profit entities (incl. SMEs), NGOs, CSOs, as well any types of organisations from non-associated third countries, are exempted for the criterion. [See legal categories definitions in the Funding & Tenders Portal](#)

# Mandatory GEP process requirements



## Public document

- Formal document
- Signed by top management
- Published on the institution's website
- Disseminated through institution



## Dedicated resources

- Funding for gender equality positions or teams
- Reserved time for others to work on gender equality



## Data collection and monitoring

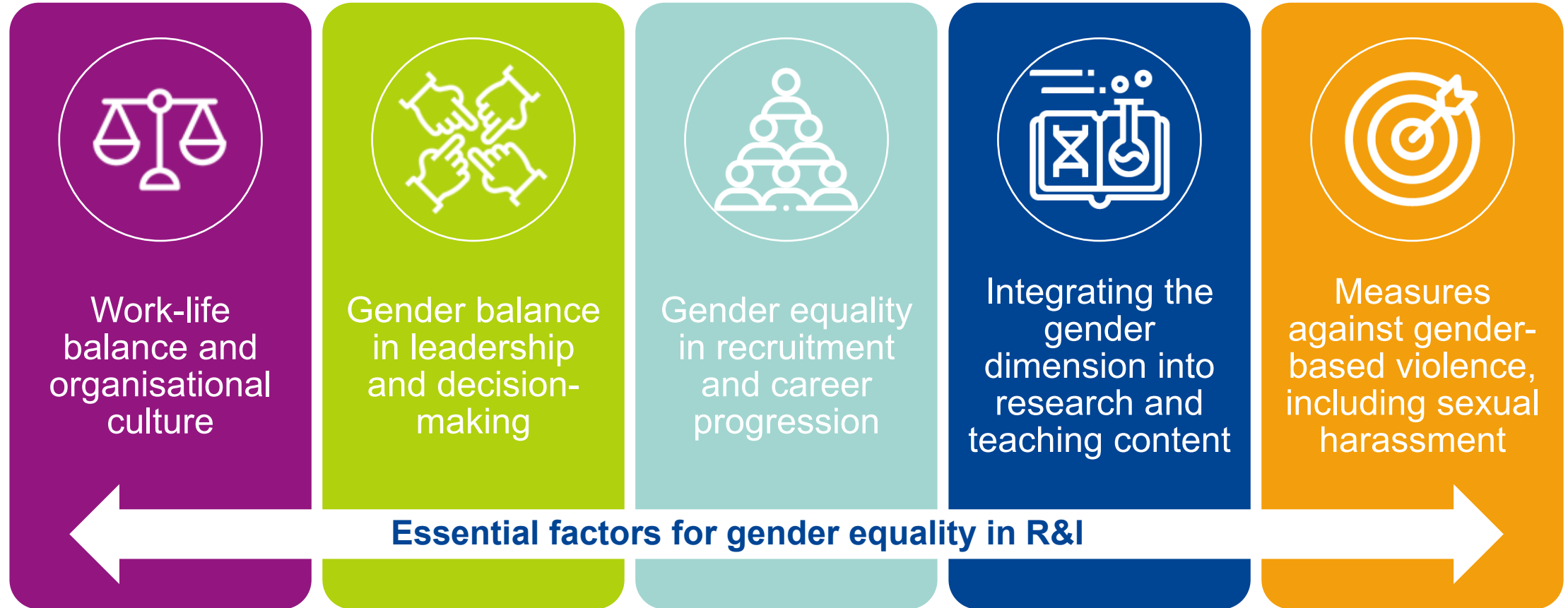
- Data on sex or gender of staff across roles and leadership
- Annual reports and evaluation of progress and outcomes



## Training and capacity building

- Whole organisation engagement
- Tackle gender biases of people and decisions
- Joint action on specific topics

# Recommended GEP content areas



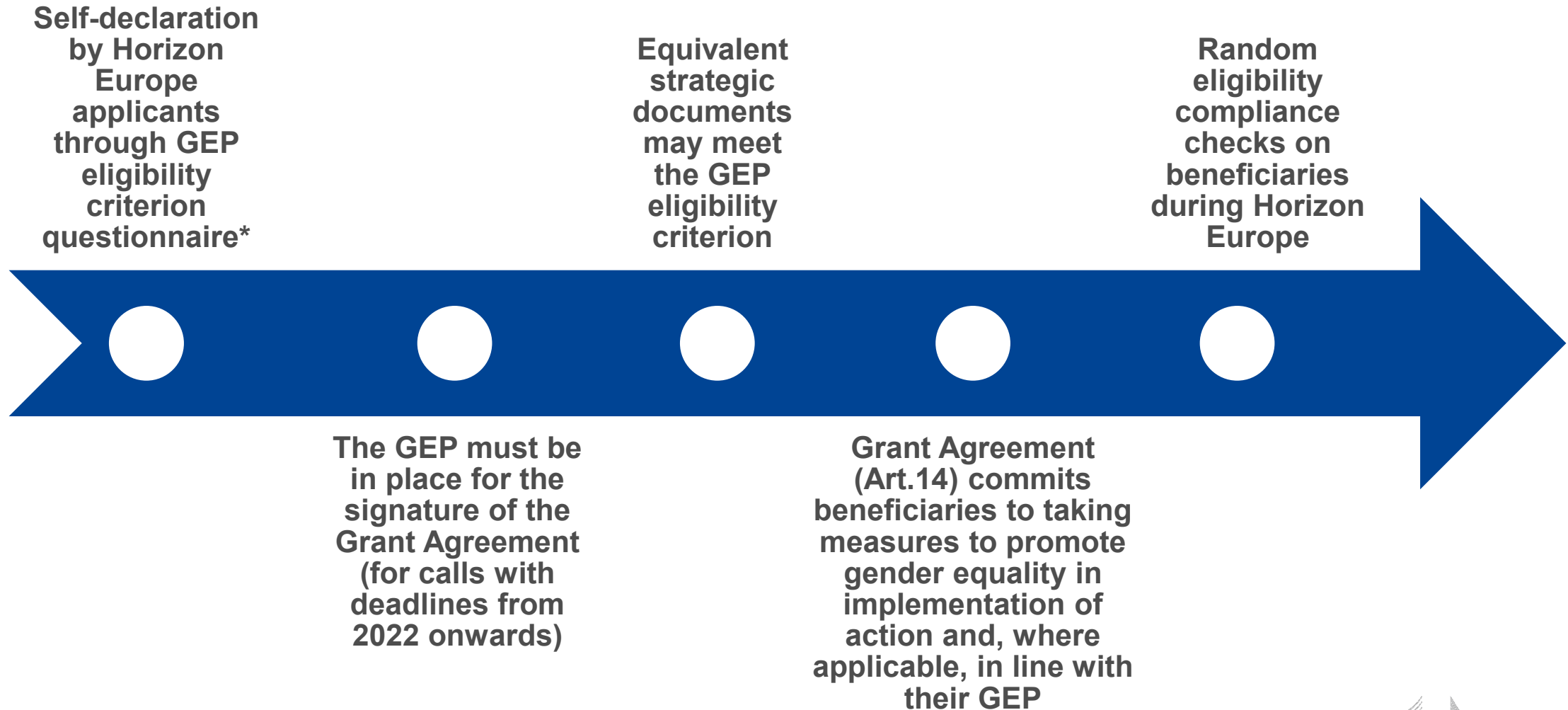
Co-design session:

Get ready: a new ERA for Equality is calling (22/09/2020)

Video Recording on [YouTube](#)



# The eligibility criterion steps

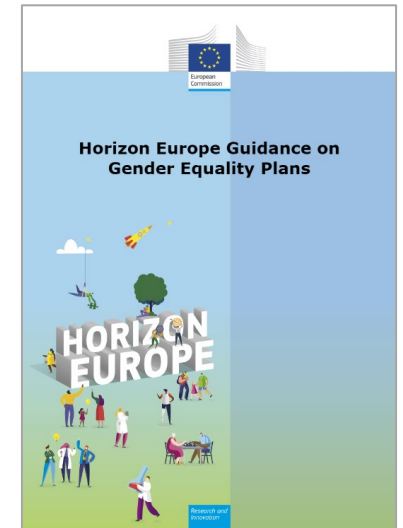






# Supporting GEP practice and knowledge

- **Pilot ‘European knowledge and support facility on institutional change through GEPs’** launched to support MS & AC in being ready for the enforcement of the GEP eligibility criterion:
  - Detailed [Horizon Europe Guidance on GEPs](#) published on 28/09
  - Online trainings and mutual learning workshops, building on thematic [European Universities Alliances](#).
  - Network of national-level contact points on GEPs across MS and AC: **still under construction**
- The [GEAR tool](#) (‘Gender Equality in Academia and Research’) is currently being **updated** with material from the “Horizon Europe Guidance on GEPs” and additional features; a step-by-step online guidance co-developed by DG RTD and EIGE for implementing GEPs



# Public document: examples of actions



**Trinity College Dublin (Ireland)**: the Provost & President takes an active leadership role in the promotion and advancement of equality, diversity and inclusion across the organisation.

**The University of Deusto (Spain)**: the University of Deusto's public website has a [page](#) dedicated to the University's commitments, goals and actions to promote gender equality.

The [GEAR tool](#) provides advice and resources on GEPs in R&I organisations. The [GENERA project](#), created a [Roadmap for the implementation of customized Gender Equality Plans](#). The EIGE has also has useful tools to support institutional change, including a [guide to institutional transformation](#).

# Dedicated resources: examples of actions

**The German Research Foundation (DFG) (Germany):** The DFG Head Office has a unit dedicated to [Equal Opportunities](#), Research Integrity and Cross-Programme Development, which promotes gender equality through a variety of actions

**Jagiellonian University (Poland):** has established a new department, which is also [responsible for ensuring gender equality](#) alongside the physical and psychological wellbeing of the university's community.

**University of Southern Denmark (Denmark):** created a [Gender Equality Committee and Team](#) to ensure that SDU is a diverse employer with an innovative and creative research environment and an inclusive working environment.



The [GARCIA project](#), supported by FP7, developed a [toolkit for gender budgeting](#). Gender budgeting aims to integrate gender into the financial processes and procedures of academic and scientific institutions.

# Data collection and monitoring: examples of actions



**CNRS (France):** [the annual report published by CNRS](#) presents data on staff and gender, including by level and remuneration, and trends over time.

**Israeli Ministry of Science and Technology (Israel):** in 2018, [the ministry initiated a yearly collection of data](#) on the status of women in academia, industry, and education.

The H2020 **SAGE project** published [guidelines on tools and methods for primary data collection as part of an institutional self-assessment on gender equality](#) within research organisations. Guidelines focus on data collection tools (surveys, interviews and focus groups) and include survey questionnaires for use by academic and research staff

The [ACT project](#), funded by Horizon 2020, developed a [Gender Equality Audit and Monitoring \(GEAM\) tool](#) for implementing a high-quality gender equality audit/monitoring survey, as well as an online database of existing monitoring questionnaires, surveys and tools.

# Training and capacity building: examples of actions



**The University of Plovdiv (Bulgaria):** established [Communities of Practice](#) to develop a sustainable approach to gender equality across the organisation, with ongoing engagement and reflection processes exploring experiences and enhancing competences

**Trinity College Dublin (Ireland)** developed an [online module on unconscious bias](#) through Horizon 2020 project SAGE

**The Netherlands Organisation for Scientific Research:** [piloted training for evaluators](#) to avoid implicit gender biases in the funding decisions, including a bespoke Implicit Association Test based on actual evaluation materials

A [Gender Sensitive PhD Supervisory Toolkit](#) was developed and used by a consortium of universities as part of the [FESTA project](#), funded by FP7.

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HORIZON EUROPE AWARD CRITERIA

# Integration of the gender dimension in R&I content





# Integration of the gender dimension in R&I content

## Gender dimension

*Addressing the gender dimension in research and innovation entails taking into account sex and gender in the whole research & innovation process.*

Under Horizon Europe the **integration of the gender dimension into R&I content is mandatory** unless the topic description explicitly includes a sentence such as the following:

“In this topic the integration of the gender dimension (sex and gender analysis) in research and innovation content is not a mandatory requirement.”

## Why is the gender dimension important?

- Every cell is sexed and every person is gendered
- **Brings added value of research in terms of excellence, rigor, reproducibility, creativity and business opportunities**
- Brings an in-depth understanding of **all people's needs, behaviours and attitudes**
- Goods and services better suited to the needs of all citizens
- **Enhanced societal relevance of research and innovation**

# Gendered Innovations : How inclusive analysis contributes to research and innovation

- 15 new **case studies** in health, AI & robotics, climate change, energy, transport, urban planning, waste management, agriculture, taxation, venture funding) building on Horizon 2020 funded projects
- **Refined methodologies** on the integration of sex/gender based analysis, and intersectional analysis, in R&I content
- **Evidence-based policy recommendations** for Horizon Europe
- **Awareness raising** material including factsheets
- [Case study on the impact of sex & gender in the COVID-19 pandemic](#)
- [Factsheet on gender and intersectional bias in AI](#)
- [Full Policy Review Report and Factsheet released on 25 November 2020](#)
- [Interview of Commissioner Gabriel in KILDEN News](#) (25/11/2020)
- [Nature editorial](#) (09/12/2020)





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HORIZON EUROPE PROPOSAL RANKING CRITERIA

# Gender balance in research teams





# Ranking Criteria for ex aequo proposals

- **Method to establish the priority order**

For each group of proposals with the same score, starting with the group achieving the highest score and continuing in descending order:

1. Aspects of the call that have not otherwise been covered by more highly ranked proposals
  2. Scores on 'Excellence' then on 'Impact' (for IAs, scores on 'Impact' then 'Excellence')
  3. **Gender balance among personnel named in the proposal who will be primarily responsible for carrying out the research and/or innovation activities, and who are included in the researchers table in the proposal**
  4. Geographical diversity
  5. Other factors set by the panel
- **Three gender identity categories: woman, man, non-binary**


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HORIZON EUROPE

# Useful Resources




# Factsheet on key Gender Equality provisions under Horizon Europe



EUROPEAN UNION 

**HORIZON EUROPE** #HorizonEU

February 2021




*I am determined to step up our efforts on gender equality and support more talented women in research and innovation. I am committed to ensuring that the gender dimension is fully integrated into research and innovation supported by Horizon Europe, and that it is fully acknowledged in the European Research Area.*

Mariya Gabriel Commissioner for Innovation, Research, Culture, Education and Youth

## GENDER EQUALITY

A STRENGTHENED COMMITMENT IN HORIZON EUROPE




### What is the challenge?

Despite progress achieved on gender equality in research and innovation under the [Horizon 2020](#) research and innovation programme, we still need better implementation of EU gender equality objectives by research and innovation organisations across the EU, notably:

- More women participating in research and innovation programmes
- Better integration of the gender dimension in the content of research and innovation projects
- More participation of EU widening countries in actions dedicated to gender equality in research and innovation organisations
- Broadening gender equality policies in research and innovation to intersections with other potential grounds for discrimination such as ethnicity, disability and sexual orientation

The Commission is taking concrete steps to address these challenges through [Horizon Europe](#), in line with the Communication [A New ERA for Research and Innovation](#) and the new [Gender Equality Strategy 2020-2025](#).

### How we will tackle it and for whom



- Horizon Europe sets **gender equality as a crosscutting principle** and aims to **eliminate gender inequality and intersecting socio-economic inequalities** throughout research and innovation systems, including by addressing unconscious bias and systemic structural barriers.

<https://op.europa.eu/en/web/eu-law-and-publications/publication-detail/-/publication/c0b30b4b-6ce2-11eb-aeb5-01aa75ed71a1>

# Gender Equality in R&I policy page

## Gender equality in research and innovation

Achieving gender equality in research, how it relates to the European Research Area, networks and news.

### PAGE CONTENTS

**The Commission's gender equality strategy**

Gender equality in the European Research Area (ERA)

Gender equality and coronavirus

She Figures monitoring report

Networks

Publications

Latest

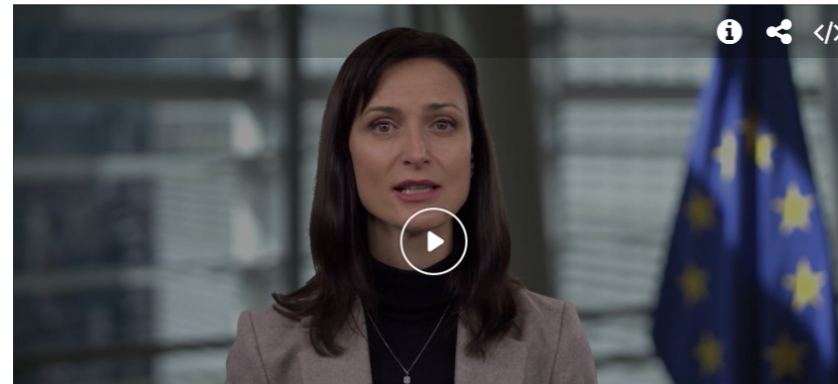
Related links

## The Commission's gender equality strategy

The European Commission is committed to promoting gender equality in research and innovation.

It is part of the European Commission [Gender Equality Strategy](#) for 2020-2025, which sets out the Commission's broader commitment to equality across all EU policies.

In addition, the EU has a well-established regulatory framework on gender equality, including binding directives, which apply widely across the labour market including the research sector.



[https://ec.europa.eu/info/research-and-innovation/strategy/gender-equality-research-and-innovation\\_en](https://ec.europa.eu/info/research-and-innovation/strategy/gender-equality-research-and-innovation_en)

SCAN ME!



[https://ec.europa.eu/info/files/gender-equality-plans-frequently-asked-questions\\_en](https://ec.europa.eu/info/files/gender-equality-plans-frequently-asked-questions_en)

# Webinar(s) on how to prepare a successful proposal for Horizon Europe

Webinar: A successful proposal for Horizon Europe: Scientific-technical excellence is key, but don't forget the other aspects (21 April 2021)

## PAGE CONTENTS

General info & documents

YouTube recording

Next events

Previous webinar

Help

21  
APRIL

2021

10.00 - 12.30 CEST (BRUSSELS TIME)

Webinar: A successful proposal for Horizon Europe: Scientific-technical excellence is key, but don't forget the other aspects

Documents:

[Agenda](#)

Presentation: [New approach to impact following the Key Impact Pathways](#)

Presentation: [Dissemination, Exploitation and Communication](#)

Presentation: [Open Science](#)

Presentation: [Gender dimension](#)

Presentation: ["Do no significant harm" principle](#)

[Standard application form \(RIA/IA\)](#)

[General Model Grant Agreement](#)

[Gender Equality in Academia and Research - GEAR tool](#)

## YouTube recording



Part 1 (general + MGA): 24 March

<https://ec.europa.eu/research/participants/docs/h2020-funding-guide/other/event210324.htm>

Part 2 (horizontal aspects): 21 April

<https://ec.europa.eu/research/participants/docs/h2020-funding-guide/other/event210421.htm>

# Funding & Tenders Portal

← → ↻ 🏠 🔒 https://ec.europa.eu/info/funding-tenders/opportunities/portal/screen/how-to-pa... 🔍 ☆ 📄 👤 ⋮

European Commission | Funding & tender opportunities  
Single Electronic Data Interchange Area (SEDIA) English **EN** Register Login

🏠 SEARCH FUNDING & TENDERS ▾ **HOW TO PARTICIPATE** ▾ PROJECTS & RESULTS WORK AS AN EXPERT SUPPORT ▾

Horizon Europe (HORIZON) clear filter

Programming period  
2021-2027 ▾

Horizon Europe (HORIZON) ✕  
Clear filter

### Reference Documents

#### Grants

This page includes reference documents of the programmes managed on the EU Funding & Tenders portal starting with legal documents and the Commission work programmes up to model grant agreements and guides for specific actions.

Please select the programme to see the reference documents.

#### Procurement

Reference Documents related to tendering opportunities are published on TED eTendering in the calls for tenders.

🔍 Filter Expand all

- + Legislation
- + Work programme & call documents
- + Grant agreements and contracts
- + Guidance
- + Templates & forms
- + Funding & Tenders Portal

<https://ec.europa.eu/info/funding-tenders/opportunities/portal/screen/how-to-participate/reference-documents>



# Thank you!

For questions specific to the GEP eligibility criterion, please contact:  
[RTD-HORIZON-EU-GENDER-EQUALITY-PLAN@ec.europa.eu](mailto:RTD-HORIZON-EU-GENDER-EQUALITY-PLAN@ec.europa.eu)

For other questions and further information on gender equality provisions, please contact:  
[RTD-GENDERINRESEARCH@ec.europa.eu](mailto:RTD-GENDERINRESEARCH@ec.europa.eu)

## #HorizonEU

<http://ec.europa.eu/horizon-europe>



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